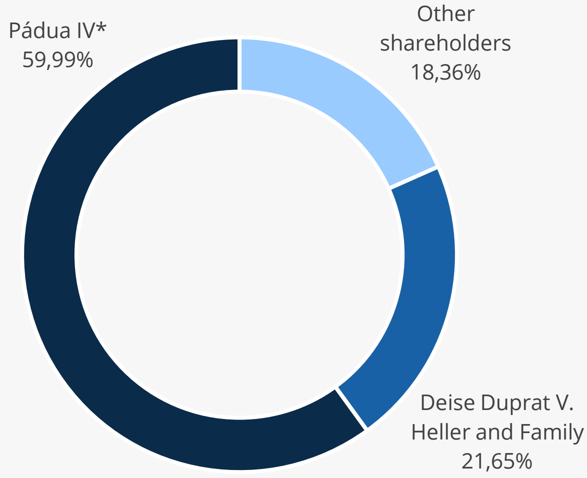
RELEASE OF RESULTS 2Q26

(Free translation from the original issued in Portuguese. In the event of any discrepancies, the Portuguese-language version shall prevail.)

Plascar Participações Industriais S.A. (Bovespa: PLAS3), through its subsidiary Plascar Indústria de Componentes Plásticos Ltda., is a Brazilian industrial company that, in 2025, celebrated its 62nd year. The Company operates in the market of plastic processing and the development of interior and exterior automotive components, and is responsible for providing complex, high-quality products to most of the automakers and automotive system suppliers in Brazil.

Currently, Plascar has four strategically located plants in the states of Sao Paulo and Minas Gerais, where it houses a large industrial park, including injectors' park with capacity of strength of closing of 70 to 3,500 tons, automatic and manual painting lines, chrome-plating line, metallization unit, welding, and SMC press, in addition to counting on two sequencing sites located in the States of São Paulo e Paraná. The Company counts on an engineering team dedicated to monitoring the development, construction, and maintenance of tooling molds and production devices.

Corporate structure



*Indirectly controlled by Mapa Capital

Quotation 06/30/2026
PLAS3 – R$ 2.65

Quantity of shares
Common shares:
12,425,000

Market Price as of 06/30/2026
BRL 32,927 thousand

BOARD OF DIRECTORS

Antonio Farina
Michele da Silva G. Torres
João Luís Gagliardi Palermo
Rafael Gagliardi
Paulo Zimath

FISCAL COUNCIL

Charles Dimetrius Popoff
Maria Gustava Heller Brito
Luiz Carlos Zavata

RI CONTACT

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ZIP CODE 13213-000

2Q26 Highlights

Plascar Participações Industriais S.A.

BRL 384.2 million
+6.3% vs. 2Q25
Gross Revenue

BRL 23.4 million
7.6% margin
EBITDA

Market Performance vs. Plascar
+11.4% in the production of vehicles[1] in Brazil vs. 2Q25
+7.5% in net revenue vs. 2Q25

[1] according to data from ANFAVEA

Revenue - Evolution over the period

BRL '000	2Q26	2Q25	% Var.	1H26	1H25	% Var.
Total gross revenue	384,167	361,328	6.3%	723,994	692,589	4.5%
Gross revenue without tooling	369,083	349,110	5.7%	698,251	669,634	4.3%
Total net revenue	308,953	287,505	7.5%	582,503	552,171	5.5%
Net revenue without tooling	296,498	277,569	6.8%	561,308	533,246	5.3%

Performance over the period

BRL '000	2Q26	2Q25	% Var.	1H26	1H25	% Var.
Total gross revenue	384,167	361,328	6.3%	723,994	692,589	4.5%
Total net revenue	308,953	287,505	7.5%	582,503	552,171	5.5%
Gross income	48,373	33,373	44.9%	84,120	59,495	41.4%
Gross margin %	15.7%	11.6%	4.1p.p.	14.4%	10.8%	3.6p.p.
EBITDA	23,401	6,998	234.4%	33,482	6,729	397.6%
% EBITDA Margin	7.6%	2.4%	5.2p.p.	5.7%	1.2%	4.5p.p.
Loss for the period	(47,636)	(49,830)	(4.4%)	(102,053)	(107,713)	(5.3%)

Management's Commentary

In 2Q26, Plascar reported a 6.3% increase in gross revenue compared to 2Q25, reinforcing the trend observed in 1Q26, when the Company had already recorded 2.6% growth compared to the same period of the previous year. In the first half of 2026, gross revenue increased 4.5% over the same period of 2025, demonstrating a consistent top-line recovery trend.

2Q26 marked a significant turning point for the Company: EBITDA totaled R$ 23.4 million, representing the highest quarterly operating result in Plascar's history, excluding non-recurring accounting effects recorded in prior periods. The 7.6% EBITDA margin represented an improvement of 5.2 percentage points compared to 2Q25 (2.4%). In 1H26, EBITDA totaled R$ 33.5 million, with a 5.7% margin, compared to R$ 6.7 million and a 1.2% margin in 1H25. These results consolidated the operational recovery trend initiated in 2H25, confirming that the adjustment and efficiency measures implemented by the Company continue to produce significant effects.

Gross margin also improved significantly, increasing from 11.6% in 2Q25 to 15.7% in 2Q26, and from 10.8% in 1H25 to 14.4% in 1H26.

On the other hand, the basic interest rate remaining at exceptionally high levels continues to exert pressure on the Company's financial expenses, impacting both interest accruals on tax installment agreements and ongoing financing operations. Nevertheless, the loss for the period narrowed by 4.4% in 2Q26 compared to 2Q25 and by 5.3% in the comparative half-year periods, reflecting the Company's strong operational recovery.

Automotive Market

The performance of the automotive sector in 2Q26 was marked by a degree of normalization following the exceptionally strong results recorded in March, although cumulative indicators remained positive. Vehicle production reached 1.372 million units in 1H26, up 8.8% compared to 1H25, supported by the solid performance of the light vehicle segment (+10.2% during the semester).

Total vehicle registrations amounted to 1,421 thousand units in 1H26, representing an 18.5% increase compared to the same period in 2025. The light vehicle segment led the market expansion, with 1.361 million units registered during the first half of the year, up 23.4%, driven by the arrival of new brands and numerous vehicle launches, which intensified competition in the domestic market. In June, however, vehicle registrations declined 0.8% compared to May, signaling some normalization following the strong results reported in 1Q26.

The growing share of vehicle registrations represented by vehicles not manufactured in Brazil (CBU, SKD and CKD imports) remains a significant concern for the domestic automotive industry. Management continues to closely monitor this unfavorable trend, as an increasing number of vehicles are entering the market without locally produced components, reducing the potential supply volume available to companies such as Plascar.

The truck segment posted a 14.4% decline in production in 1H26 compared to 1H25, although signs of a gradual recovery emerged throughout the quarter. The federal "Move Brasil" program, which offers reduced interest rates for fleet renewal, has been widely utilized; however, it has not yet generated the expected recovery in production volumes.

The tables below present the numbers of the Brazilian automotive market in 2Q26:

Total vehicles ('000)	2Q26	2Q25	% Var.	1H26	1H25	% Var.
Production	738	663	11.4%	1,373	1,262	8.8%
Registration	795	647	22.9%	1,421	1,199	18.5%

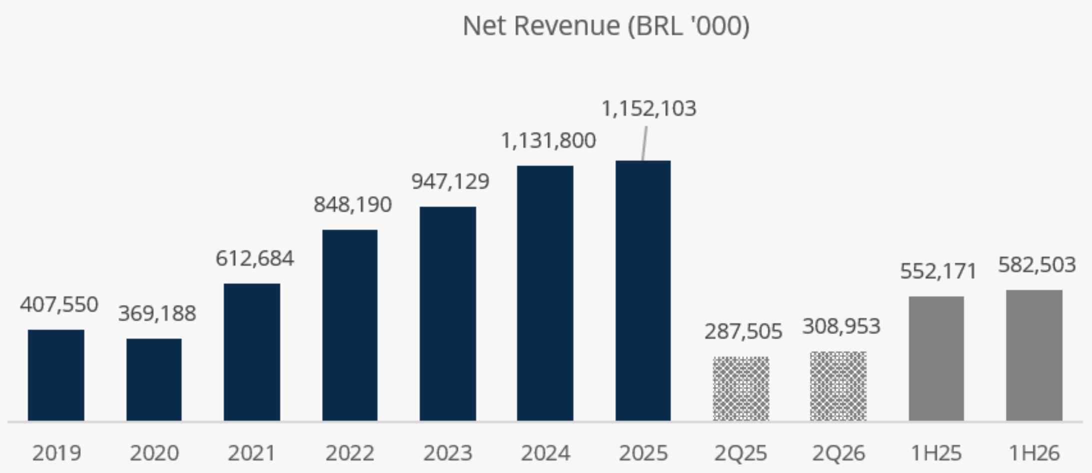
Autos ('000)	2Q26	2Q25	% Var.	1H26	1H25	% Var.
Production	699	620	12.7%	1,300	1,180	10.2%
Registration	763	614	24.2%	1,361	1,133	20.2%

Trucks ('000)	2Q26	2Q25	% Var.	1H26	1H25	% Var.
Production	31	35	-10.3%	57	66	-14.4%
Registration	27	27	0.0%	49	55	-10.7%

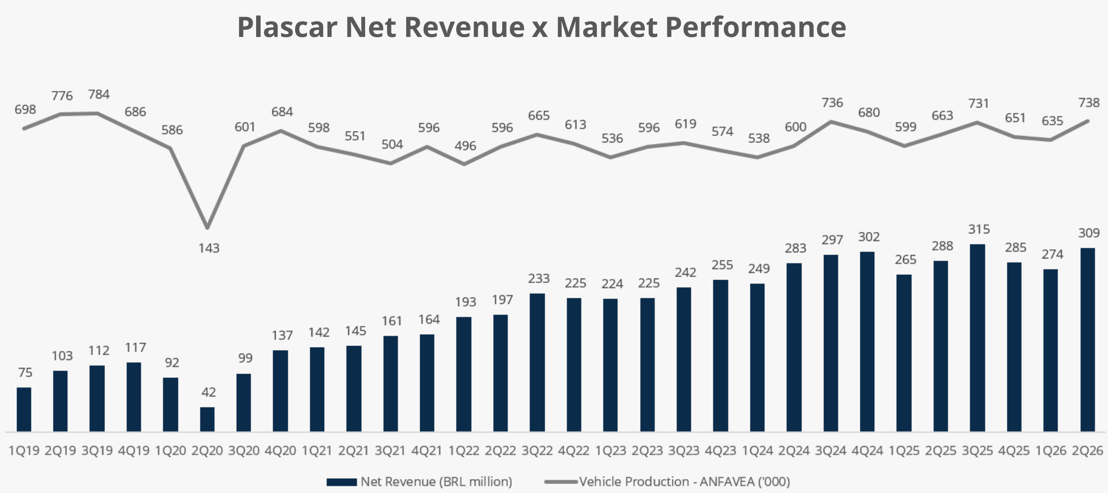
Source: ANFAVEA – BRASIL

Net Revenue

The table below expresses the behavior of the net revenue of Plascar in the last few years.

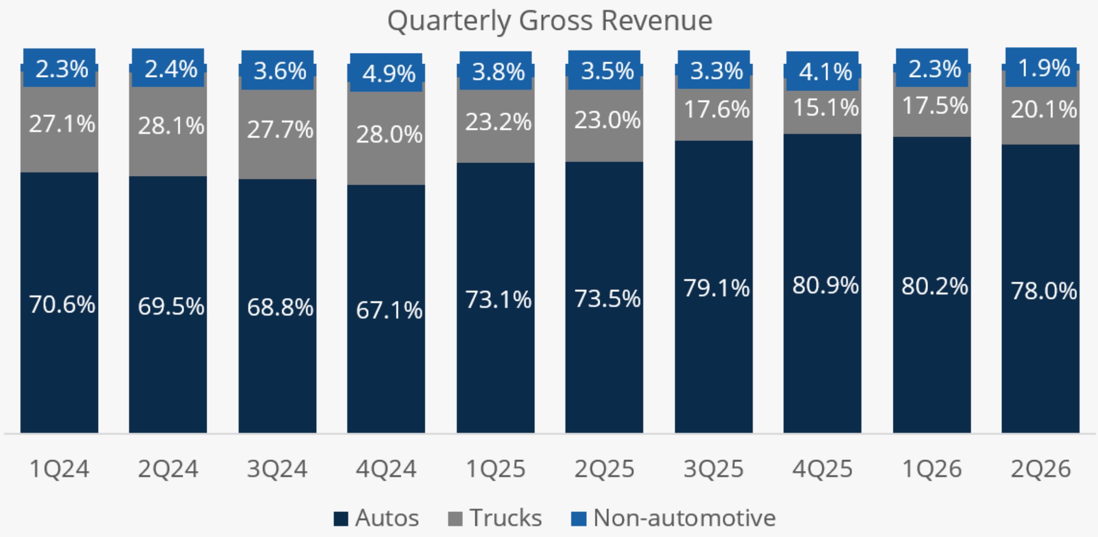


The behavior of Plascar's revenues in relation to the market is shown in the graph below. This graph illustrates the Company's achievement of a significant market share, throughout the restructuring process years, despite the automotive market's general weak performance since the COVID-19 crisis year.

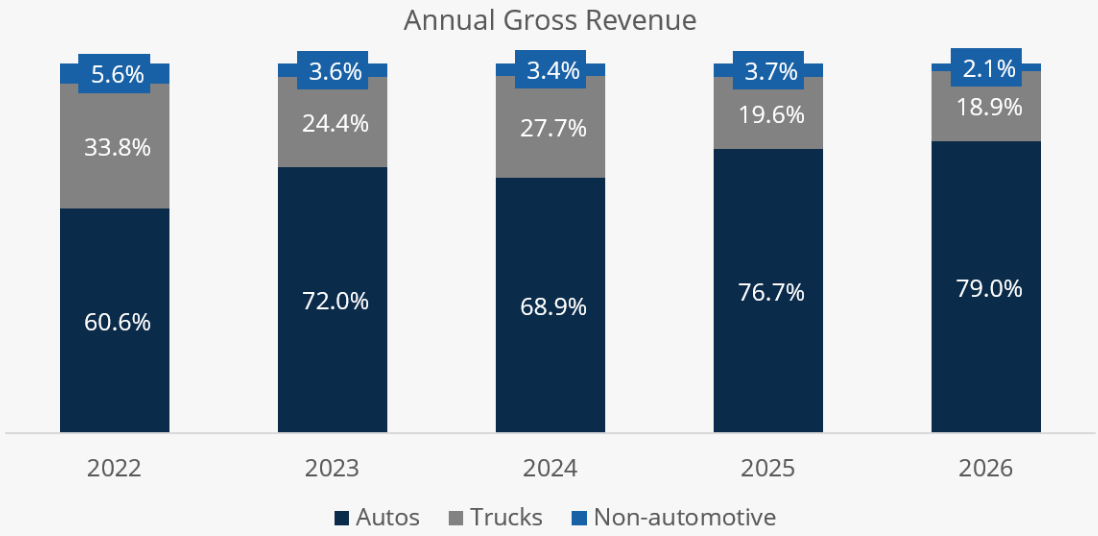


Performance per Business Segment

In 2Q26, the passenger vehicle segment accounted for 78.0% of the Company's gross revenue, remaining the main revenue component. The truck segment accounted for 20.1% of the Company's revenue in the quarter, continuing the recovery trend initiated in 1Q26 (17.5%) following the historical low recorded in 4Q25 (15.1%).



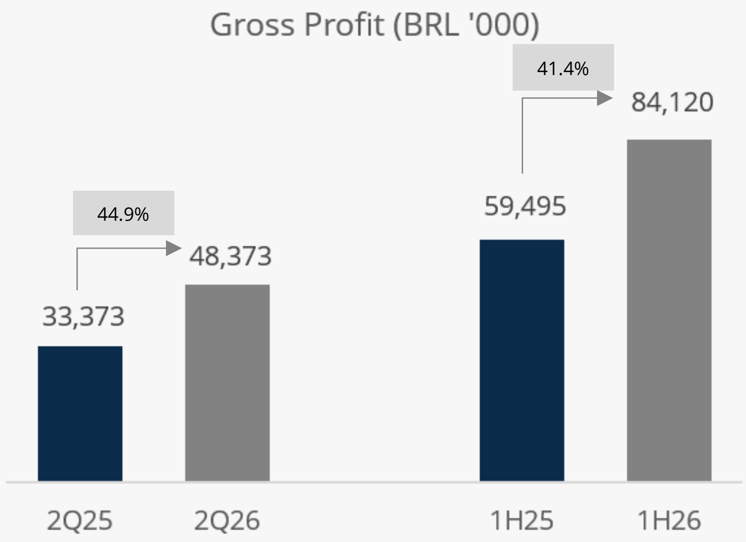
On a year-to-date basis, the truck segment represented 18.9% of revenue in 1H26, still below the 19.6% recorded in 2025, but showing continued signs of recovery.

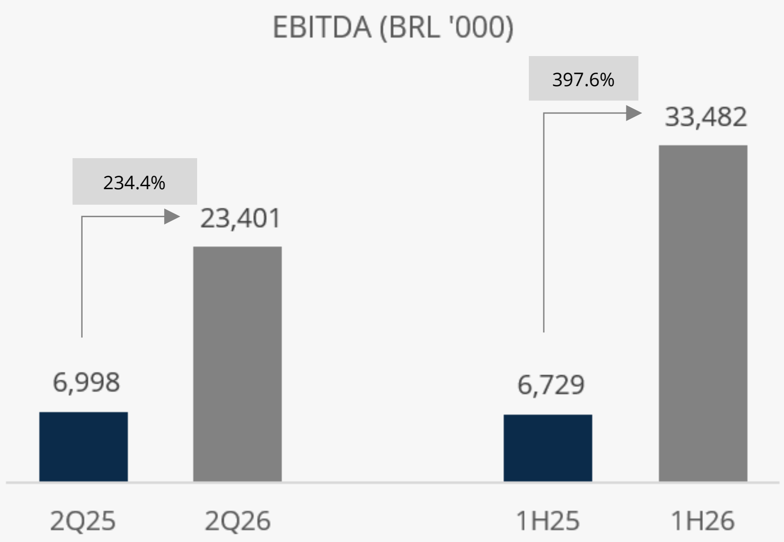


Profitability

The Company's Gross Profit increased by 44.9% in 2Q26 compared to 2Q25, with gross margin expanding from 11.6% to 15.7%, reaching the best quarterly level of the past few years. In 1H26, gross profit increased by 41.4%, while gross margin expanded to 14.4%, compared to 10.8% in 1H25.

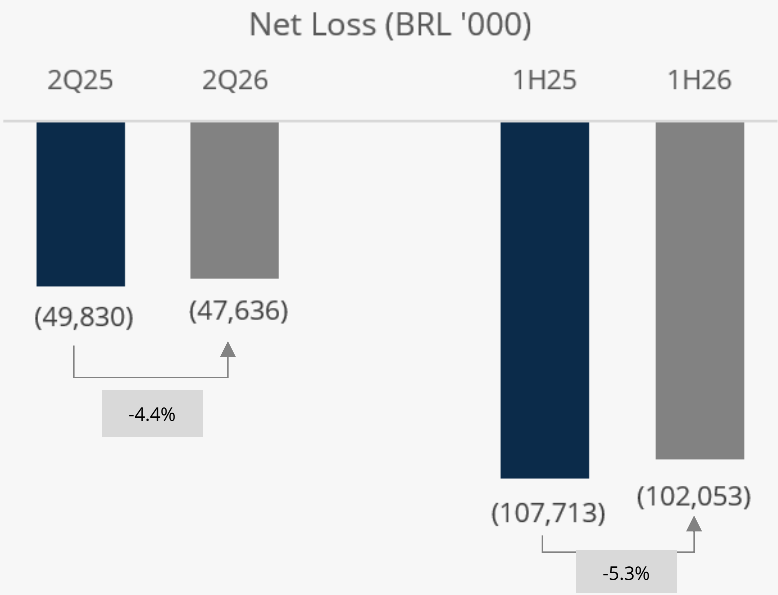
EBITDA of R$ 23.4 million in 2Q26 represented the highest recurring quarterly result in the Company's history, with a 7.6% margin, an increase of 5.2 percentage points compared to 2Q25 (R$ 7.0 million; 2.4%). In 1H26, EBITDA totaled R$ 33.5 million (5.7% margin), compared to R$ 6.7 million (1.2% margin) in 1H25, representing growth of 397.6%. These results reflect the effectiveness of the operational restructuring initiatives implemented by the Company.





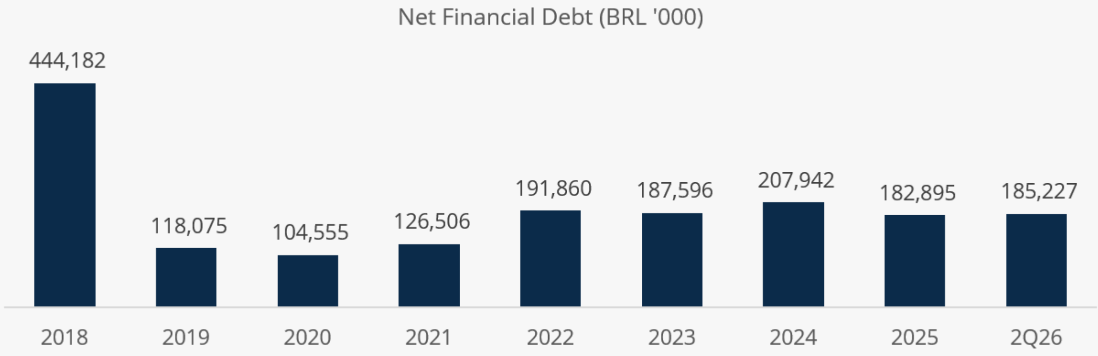
Profitability (continued)

The loss in 2Q26 (R$ 47.6 million) improved by 4.4% compared to 2Q25 (R$ 49.8 million), while the loss in 1H26 (R$ 102.1 million) decreased by 5.3% compared to 1H25 (R$ 107.7 million). Financial expenses remained elevated due to interest accruals related to tax liabilities and bank indebtedness, further pressured by the Selic rate remaining at exceptionally high levels. As a result, the Company continued to report a net loss, which remains a significant challenge for management.

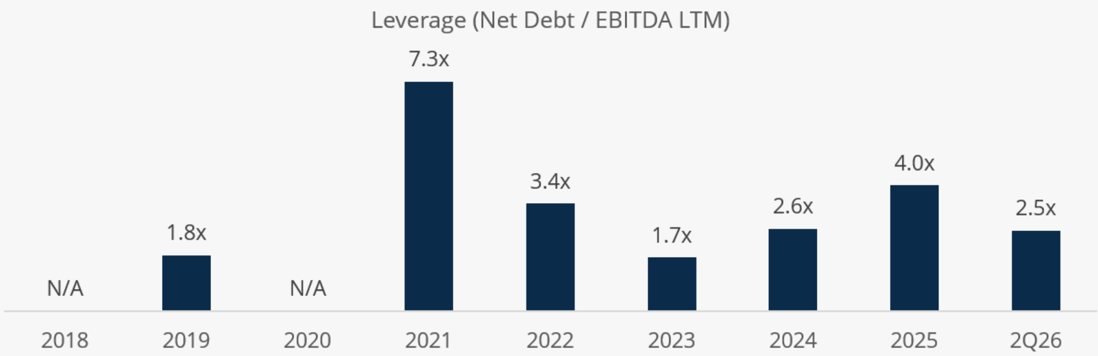


Net Debt

In 2Q26, the Company's Net Financial Debt totaled R$ 185.2 million, remaining virtually stable both in relation to year-end 2025 (R$ 182.9 million) and 1Q26 (R$ 184.1 million).



Based on last twelve months (LTM) EBITDA of R$ 72.7 million, financial leverage decreased to 2.5x as of June 2026, compared to 4.0x at year-end 2025. This significant reduction highlights the direct impact of the Company's operational recovery on its capital structure.



Income Statement

Statements of profit or loss for the semesters completed June 30, 2026 and 2025.

(In thousands of Brazilian Reais)

	Parent Company		Consolidated	
	06/30/2026	**06/30/2025**	**06/30/2026**	**06/30/2025**
Net operating revenue	-	-	582,503	552,171
Cost of sales	-	-	(498,383)	(492,676)
Gross profit	**-**	**-**	**84,120**	**59,495**
Operating income (expenses)				
Selling expenses	-	-	(33,203)	(33,363)
General and administrative expenses	(1,174)	(1,155)	(56,761)	(54,213)
Profit or loss using the equity method	(101,051)	(106,764)	-	-
Other operational finance income, net	-	-	4,479	1,215
Operating profit or loss	**(102,225)**	**(107,919)**	**(85,485)**	**(86,361)**
Loss before finance income	**(102,225)**	**(107,919)**	**(1,365)**	**(26,866)**
Financial result				
Finance expenses	(31)	(18)	(102,948)	(82,454)
Finance income	203	224	2,260	1,607
	172	**206**	**(100,688)**	**(80,847)**
Loss before income tax and social contribution	**(102,053)**	**(107,713)**	**(102,053)**	**(107,713)**
Income tax and social contribution	-	-	-	-
	-	-	-	-
Loss for the period	**(102,053)**	**(107,713)**	**(102,053)**	**(107,713)**

Balance Sheets

Assets

Balance Sheets as of June 30, 2026 and December 31, 2025

(In thousands of Brazilian Reais)

	Parent Company		Consolidated	
	06/30/2026	12/31/2025	06/30/2026	12/31/2025
Current assets				
Cash and cash equivalents	24,378	20,290	25,681	25,900
Trade receivables	-	-	60,657	64,130
Inventories	-	-	81,654	81,684
Taxes recoverable	154	125	3,932	3,301
Other assets	-	-	6,804	6,646
Total current	**24,532**	**20,415**	**178,728**	**181,661**
Non-current assets				
Taxes recoverable	-	-	30,993	33,926
Judicial deposits	-	-	2,562	2,253
Investment properties	-	-	7,957	8,002
Property, plant and equipment	7	7	333,643	328,564
Right of use of assets	-	-	58,881	47,167
Intangible assets			6,953	6,565
Total non-current	**7**	**7**	**440,989**	**426,477**
Total assets	**24,539**	**20,422**	**619,717**	**608,138**

Balance Sheets

Liabilities
Balance Sheets as of June 30, 2026 and December 31, 2025
(In thousands of Brazilian Reais)

	Parent Company		Consolidated	
	06/30/2026	12/31/2025	06/30/2026	12/31/2025
Current liabilities				
Loans and borrowings	-	-	156,565	132,664
Lease liabilities	-	-	38,570	41,621
Trade payables	-	-	132,837	113,658
Taxes and contributions payable	44	44	20,325	26,282
Taxes and contributions payable in installments	-	-	198,411	166,568
Payroll, accrued vacation and related taxes payable	-	-	92,080	97,508
Advances from customers	-	-	54,546	43,325
Other liabilities	-	-	53,601	39,412
Total current	**44**	**44**	**746,935**	**661,038**
Non-current liabilities				
Loans and borrowings	-	-	54,343	76,131
Lease liabilities	-	-	27,989	14,994
Trade payables	-	-	14,335	10,158
Related parties	47,439	42,319	4,714	6,417
Taxes and contributions payable in installments	-	-	403,906	363,964
Provision for contingencies	-	-	27,245	24,366
Allowance for losses on investments in subsidiary	802,331	701,281	-	-
Other liabilities	-	-	165,525	174,292
Total non-current	**849,770**	**743,600**	**698,057**	**670,322**
	849,814	743,644	1,444,992	1,331,360
Equity				
Share capital	931,455	931,455	931,455	931,455
Equity valuation adjustments	310	310	310	310
Accumulated losses	(1,757,040)	(1,654,987)	(1,757,040)	(1,654,987)
Attributed to controlling shareholders	**(825,275)**	**(723,222)**	**(825,275)**	**(723,222)**
Total equity	**(825,275)**	**(723,222)**	**(825,275)**	**(723,222)**
Total liabilities and equity	**24,539**	**20,422**	**619,717**	**608,138**

Statement of Cash Flows

Statements of cash flow for the semesters ended June 30, 2026 and 2025

(In thousands of Brazilian Reais)

Cash flow from operating activities	**Parent Company**		**Consolidated**	
	06/30/2026	**06/30/2025**	**06/30/2026**	**06/30/2025**
Loss before income tax and social contribution	**(102,053)**	**(107,713)**	**(102,053)**	**(107,713)**
Adjustments to reconcile loss to cash provided by (used in) operating activities:				
Depreciation	-	-	18,130	17,799
Amortization	-	-	15,616	13,296
Loss on disposition of property, plant, and equipment items	-	-	20,126	4,111
Interest and inflation adjustment, net	-	-	101,032	81,140
Provision for legal claims			6,208	9,600
Allowance for inventory losses	-	-	(605)	(32)
Provision for expected losses	-	-	(1,570)	708
Equity in results of subsidiaries	101,051	106,764	-	-
Changes in assets and liabilities:				
Trade receivables	-	-	5,043	4,865
Inventories	-	-	635	7,358
Taxes recoverable	(30)	94	2,302	883
Judicial deposits	-	-	(309)	(299)
Other assets			(501)	1,908
Trade payables	-	-	21,406	27,367
Payroll, accrued vacation and related taxes payable	-	-	26,469	36,330
Advances from customers	-	-	11,221	(1,172)
Taxes and social contributions payable	-	(4)	(11,579)	7,320
Provision for legal disputes payment	-	-	(3,329)	(5,938)
Other liabilities	-	-	(6,927)	(8,000)
Interest paid	-	-	(38,281)	(35,762)
Net cash provided by (used in) operating activities	**(1,032)**	**(859)**	**63,034**	**53,769**
Cash flow from investing activities				
Purchase of property, plant and equipment	-	-	(43,335)	(26,023)
Net cash used in investing activities	**-**	**-**	**(43,335)**	**(26,023)**
Cash flow from financing activities				
Borrowings			123,318	46,457
Repayment of borrowings, financing, and leases (principal)	-	-	(141,533)	(94,144)
Loans with related parties	5,120	(22,231)	(1,703)	12
Net cash provided by (used in) financing activities	**5,120**	**(22,231)**	**(19,918)**	**(47,675)**
Increase (decrease) in cash and cash equivalents	**4,088**	**(23,090)**	**(219)**	**(19,929)**
Cash and cash equivalents at the beginning of the period	20,290	31,822	25,900	35,510
Cash and cash equivalents at the end of the period	24,378	8,732	25,681	15,581
Increase (decrease) in cash and cash equivalents	**4,088**	**(23,090)**	**(219)**	**(19,929)**